

26 October 1971

MEMORANDUM FOR: Director of Training

SUBJECT : Weekly Report of School of Intelligence and  
World Affairs No. 42, 15 - 21 October 1971

COURSE ACTIVITIES

1. Midcareer Course

The 30th Midcareer Course is holding its fourth week in Headquarters, with a variety of speakers--both inside and outside the government--discussing national security problems and foreign affairs. One of the week's highlights was the appearance of Brigadier General Alexander Haig, Deputy to Henry Kissinger, who arrived at almost the same time his boss was landing in Peking. General Haig discussed in detail, and with unexpected candor, the strengths and weaknesses of the present NSC system, outlined the rationale for the President's visit to Mainland China, and discussed the strengths and weaknesses of the intelligence community's product--reflecting not only his own opinion--but also that of the President and Dr. Kissinger. His own overall evaluation of CIA's product was very positive--he noted in particular what he considered a marked improvement in both the format and substantive content of several recent NIE's.

2. Intelligence Production Course

The IPC started this week with an enrollment of 15--10 CT's and 5 other students representing OCI, NPIC, , and IAS.

3. Intelligence and World Affairs

The Intelligence and World Affairs course (IWA 3-72) began 18 October with 36 students enrolled. It is scheduled much as the last IWA except for a few changes in guests. Up to this point the class has been active and responsive although not as strongly so as the rather exceptional group which finished on 8 October.

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Excluded from automatic  
downgrading and  
declassification

~~SECRET~~BRIEFING ACTIVITIES1. External Briefings

25X1A9a On 15 October, at Headquarters, [ ] on CIA and the intelligence  
 25X1C8c community for [ ] intelligence official. The  
 Commodore was a guest of the DDI.

25X1A9a On 19 October, at a safehouse, [ ] for the Executive Secretary  
 25X1C14c of the [ ]

25X1A9a On 20 October, at the AID Training Center, [ ], 15 new AID  
 people on CIA.

25X1A9a On 20 October, at FSI, [ ] conducted a  
 half-day program on CIA for some 35 new FSO's and FSIO's. This was  
 a lively and challenging group.

25X1A9a On 21 October, at Langley High School, [ ] the film "Need to  
 Know"--followed by a short question-and-answer period--to some 70  
 seniors in two successive classes in Government. Arrangements had  
 been made through the Director of Personnel's son, who is one of the  
 students. Erlichman and Kleindienst have already appeared before this  
 class under similar circumstances, and Senator Kennedy is scheduled  
 for next week.

25X1A9a On 21 October, at Headquarters, [ ] on CIA and the intelligence  
 community for [ ] a guest of the DDP.

25X1A

OTHER ACTIVITIES1. Several Outside Groups Scheduled to Visit Agency

During the next several weeks, 6 programs for non-Agency groups  
 have been scheduled in the Headquarters Building for which SIWA is pro-  
 viding management and/or administrative support:

25X1A9a a. On October 22, a group of Military Assistance officers from  
 Ft. Bragg, accompanied by [ ]

b. On 3-4 November, a group of Foreign Service Officers, as part  
 of their one week course in "Intelligence and Foreign Policy."

c. On 9-10 November, the JCS-DIA Orientation.

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d. On 15 November, the National Interdepartmental Seminar program being arranged by [redacted].

e. On 23 November, the NSA Senior Cryptological Course.

f. On 10 December, a Brookings Conference.

The number of requests for such programs appears to be on the increase. Seven SIWA officers are currently involved in one way or another in developing the programs outlined above.

## 2. Cross-Cultural Presentations in Covert Action Course

25X1A

Our contribution to OS' Introduction to Covert Action took a modified form for the class ending on 21 October. Previously, [redacted] led a discussion on reactions to the [redacted] film "Meet the Critic." For the latest class of 12 students, the Chief Instructor, [redacted] asked Marc to go in as the final speaker in the course, with a presentation on "Learning about a Foreign People."

In the 40 minutes available, Marc identified and evaluated a number of strategies for building one's understanding of "what makes a people tick"--their beliefs, values, and "proper behavior" standards. He spoke from experience on the reasons why this learning objective is especially important in planning and running covert action operations as compared with other types of CS activities.

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3. [redacted] is attending a seminar on "Political-Military Affairs" at the Foreign Service Institute, 18-22 October.

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4. [redacted] will attend the 3 day New Left Seminar at the Foreign Service Institute next week. This seminar is reportedly focused largely on the United States but should still be very useful in planning our anticipated seminar on the non-Communist radical left outside the United States. Meanwhile, I have agreed to arrange a 2 hour series on the New Left for inclusion in the current Basic Operations Course at [redacted] in early January 1972.

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25X1A9a

5. On 17 October [redacted] conducted a one day session with three U.S. contract employees who will be working chiefly on Chinese Communist affairs but in locations as yet undetermined. He concentrated on a survey of the Communist movement in general and, in particular, on the Chinese Communist role among foreign Communist parties.

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Chief, School of Intelligence and World Affairs